

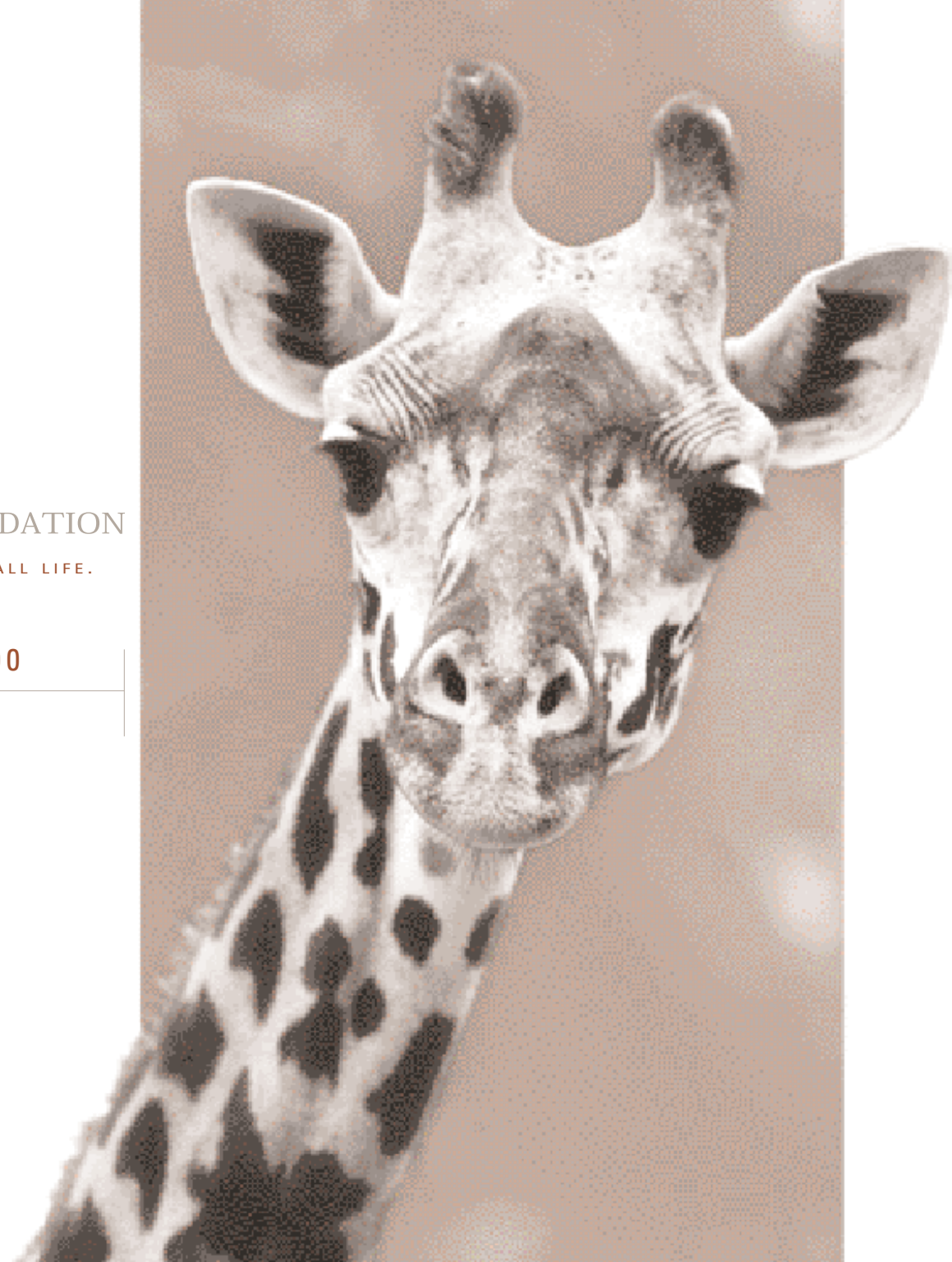


AFRICAN WILDLIFE FOUNDATION

CONSERVING WILDLIFE. RESPECTING ALL LIFE.

ANNUAL REPORT 2000

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## *Mission Statement*

The African Wildlife Foundation recognizes that the wildlife and wild lands of Africa have no equal. We work with people—our supporters worldwide and our partners in Africa—to craft and deliver creative solutions for the long-term well-being of Africa's remarkable species, their habitats and the people who depend upon them.



# CONSERVING WILDLIFE, RESPECTING ALL LIFE

For nearly 40 years, AWF has been passionately and effectively protecting wildlife in Africa—in fact, AWF is the only conservation organization fully devoted to this cause. *The reality of our mission is simple:* For Africa's wildlife to survive, the people who share their habitat must in some way benefit from their presence.

Making this happen, on the other hand, is considerably more complex. Why? Because the same forests, mountains and savannahs that support the world's most spectacular wildlife are also home to some of the 800 million African people struggling to survive and thrive.

AWF has worked hard to confront this challenge—testing new ideas, discarding what doesn't work and expanding successful initiatives. Such innovative efforts led to the establishment in 1999 of our African Heartlands. Driven by the urgent need to protect Africa's remaining biologically rich landscapes, the program continued to grow rapidly during the first year of this new century. At the end of 2000, AWF was operating in five Heartlands—Kilimanjaro, Maasai Steppe, Samburu, Virunga and Zambezi.

This year AWF completed the first round of Heartland

Conservation Planning meetings with its many partners and stakeholders, building on planning techniques devised by The Nature Conservancy. Coordinators for all Heartlands were hired, and several Heartland field offices were opened in 2000. AWF also created a Heartlands science unit, based in Washington and Nairobi, to continue vital research on the natural and human ecology of the Heartlands.

The Heartlands initiative is a synergistic effort of community development, wildlife conservation and ecotourism, and our Conservation Service Centers are key to that effort. CSC experts in land-use planning, law, business, ecology and community development work with communities and individuals to build environment-friendly businesses that earn income from the presence of wildlife. AWF doubled its number of CSCs, operating four regional centers by the end of 2000.

The African Wildlife Foundation warmly thanks all those who helped us to expand the Heartlands program this year. While bold and ambitious, this innovative plan to ensure a place for wildlife in Africa's new century has a strong chance of succeeding with your continued support.

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## from the Chair

**Where Can We Make A Difference?** At the end of 2000, AWF was operating in five African Heartlands—with more on the drawing board. It has been gratifying to me personally to witness the rapid expansion and early achievements of this initiative to conserve wildlife and wildlands on large, significant swaths of land across the African continent.

This pragmatic program, launched in 1999, is designed to expand the area available to wildlife, to connect fragmented wildlands and to help rural people make income from their wildlife resources. We pursue these goals in a collegial manner—working with all those who own and use the land in order to come up with the best, most workable solutions to help ensure a Heartland's long-term survival.

Such an open, cooperative approach determines which species, ecosystems and sites are conservation priorities; which areas of the Heartland are vital to wildlife and should be reserved for them; land that safely can be used for farms, pastures or tourist lodging; and possible wildlife-based businesses that will bring jobs and other benefits to local communities. Perhaps the clearest sign that this is a conservation concept that both humans and animals can live and even prosper with: People now are asking AWF to consider Heartland's designation for their own regions.

Regrettably, AWF cannot be everywhere there is wildlife. That's why we have developed criteria to help select those landscapes where AWF and our partners can make a real and measurable difference. These criteria are divided into three categories: *biology* (Are the wildlife and scenery exceptional? Is there enough room to sustain large mammals and healthy ecosystems?), *feasibility* (Is there an appropriate niche for AWF and are there partners with whom to work? Can necessary funds be raised?) and *learning* (Are there opportunities for innovative conservation practices?).

With answers to these straightforward questions, AWF can identify Heartlands that represent the greatest of the wildlife landscapes of East, Southern and Central Africa. And we can invest the majority of our financial and human resources in conserving these large blocks of terrain.

This report describes the successes of the past year. The efforts of our talented and industrious staff in Africa and in Washington, D.C. were outstanding. I deeply appreciate the many contributions of my fellow trustees whose insights, from the perspective of their own accomplishments, are invaluable in guiding our efforts. Finally, all of us are deeply grateful to the many individuals, corporations, foundations, governments and others who share our vision and generously support AWF's work. Together, we will continue to help Africa's wildlife and people prosper.

A handwritten signature in dark ink, reading "Stuart T. Saunders, Jr." in a cursive style.

Stuart T. Saunders, Jr.







**Saving All The Pieces** “To keep every cog and wheel is the first precaution of intelligent tinkering.” Like a mantra, this Aldo Leopold quote was repeated to me during my early career by Bob Jenkins, the brilliant and irascible scientist who in the mid-1970s redirected The Nature Conservancy’s mission toward conservation of the world’s biological diversity. The same cautionary directive now guides African Wildlife Foundation’s thinking as we work to conserve the Continent’s last great wildlife areas—the African Heartlands.

Humankind has been tinkering with nature in Africa since the dawn of time. And modification of the African landscape will continue as a growing population struggles to survive. In the past, Africa’s vast size and the traditional approach to using resources meant that these human activities did not threaten the Continent’s biological bounty. At the beginning of the 21st century, this is no longer the case.

Faced with this change, AWF has focused its efforts on the Heartlands, where, as this annual report reveals, we have carefully identified conservation targets—nature’s “cogs and wheels”—that we must save if these ecological systems are to sustain themselves into the future. When you are preserving vast ecological areas, it is not enough to protect only the great and wondrous beasts that cause our spirits to soar; within each Heartland we must make sure that no species disappears forever. For we do not know, and cannot know, which species may be the one whose loss will unravel nature’s fabric.

This annual report describes an organization that has made a quantum leap in the scale of the task we have set for ourselves: to identify key, irreplaceable ecological systems—Heartlands—and, within those systems, to save all the critical pieces, from the big and charismatic to the humble and obscure. We understand that, in order to live, the people of Africa must continue to work across the rural landscape. In the years ahead, the status of our conservation targets—the declining ungulates of Kilimanjaro, the baobab acacia savanna mosaic of Maasai Steppe and the elephant migratory corridors of Zambezi, to name a few—will be the criteria by which you, our supporters, can judge our success. To meet your expectations, we must maintain our sense of focus and, in the face of the enormous challenges in Africa, we must assure you that every charitable dollar is being used efficiently and effectively.

No other organization has made the protection of Africa’s great wild places and wildlife its sole mission. And AWF has an unparalleled track record of success to build upon. We enter our 40th year with a renewed commitment to keep every cog and wheel of the last great wild places of Africa for future generations. Thank you for the support that has made this work possible.



R. Michael Wright



*from the President*

# *the Science of Heartlands*

During this “summer of Heartlands science,” AWF established a science unit to support its African Heartlands conservation program and worked with The Nature Conservancy to refine the conservation targets and baseline ecological status for each Heartland. The new science unit combines expertise in Africa and in Washington, D.C., to articulate the scientific principles upon which the Heartlands model is based—and to ensure that Heartlands remains scientifically grounded.

## SUPPORTING CONSERVATION

AWF Heartlands are large African landscapes of exceptional wildlife and natural value extending across state, private and community lands.

AWF joins with landholders, governments and others in the Heartlands to conserve wild species, communities and natural processes. Collaborating with partners in Africa, AWF will identify additional Heartlands and assist the people who depend on those lands to manage them effectively.

## EVOLVING SCIENCE

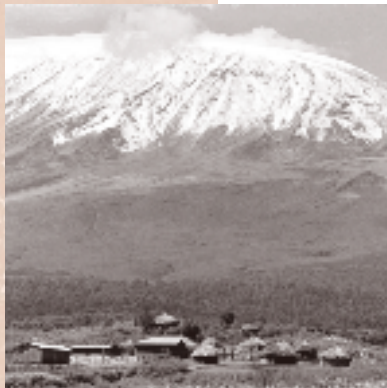
The Heartlands program was founded on state-of-the-art knowledge about large-scale conservation. AWF’s Heartlands Science Unit ensures that the program is designed, managed and monitored in the context of the best science and use of technology available in global conservation.

### The new science unit is charged with these functions:

- follow advances in landscape conservation;
- continue to define and articulate the unique aspects of AWF’s Heartlands program;
- develop relationships with scientific institutions and universities to support results from the field;
- refine approaches to large-scale site planning that field staff and partners across Heartlands can use;
- track effectiveness of conservation strategies; and
- establish Geographic Information Systems (GIS) to create useful maps and reports for landscape managers, landholders and donors.







The Kilimanjaro Heartland includes the semi-arid savanna of the greater Amboseli ecosystem which lies just north and west of Africa's highest peak and most recognized symbol, Mt. Kilimanjaro. The Heartland includes Amboseli National Park, six large Maasai group ranches, Tanzania's Kilimanjaro and Arusha National Parks, as well as Lake Natron and the low-lying savannas of Longido. The Heartland supports the world's best-known, most studied population of African elephants and endangered species, including cheetahs and wild dogs, and contains a system of wetlands welling up from Kilimanjaro, which are critical to the region because almost all wetlands outside the park have been drained for agriculture.

## *the* Kilimanjaro Heartland



## REDUCING WILDLIFE/HUMAN CONFLICT

Elephant/human conflict is not uncommon in the area, especially during dry seasons. AWF is working to improve the livelihoods of local Maasai communities, and elephants as well, by improving the water supply system, helping Maasai increase their income from cultural tourism and managing a “consolation scheme” to pay herders for livestock that elephants occasionally kill outside protected areas.

In a year beset by drought, AWF’s efforts to reduce human/wildlife conflict became even more urgent. Hungry and thirsty elephants roamed farther than usual from their base in Amboseli National Park, destroying houses, breaking into food storehouses and trampling livestock.

## IMPROVING WATER SUPPLY

The drought also brought to the fore a long-standing problem in the semi-arid Amboseli area: water supply. A water consulting company hired by AWF researched the patchwork system of boreholes, pumping stations and pipes. They concluded that the major bottleneck is institutional and social: Pumps sit idle or get stolen, solar panels break, elephants smash pipes that then stay broken—largely because no one feels “ownership” of these facilities. AWF’s community conservation officer is helping the community to form local committees that will oversee each facility and to explore strategies for improving water management.

## CULTURAL TOURISM AND MAASAI BOMAS

As visitors to Amboseli National Park and surrounding areas know, Maasai tourist sites known as “cultural bomas” have



proliferated in recent years. AWF is now working with the Maasai communities on siting of bomas to help the Maasai benefit more from their efforts and to ease the way for roaming elephants and other wildlife.

## CREATING A SHARED VISION

AWF deployed a team of three to serve this Heartland, rather than following the model of a single Heartland coordinator, as originally envisioned. Patrick Wakhu, AWF’s natural resource management officer, has assumed overall coordination responsibilities, under the supervision of Chief Scientist Philip Muruthi. AWF also assigned Enterprise Specialist Ben Mwongela and Community Conservation Officer Jonathan Lekanaiya to the Heartland, and the team recruited a research student. An office was set up at Namanga, strategically positioned in this border town to better serve both sides of the transboundary area.

## CONSERVATION TARGETS

### SYSTEMS

Acacia-savanna mosaic  
Migration routes/dispersal areas  
Water systems—wetlands, swamps, springs, lakes, rivers, floodplains

### COMMUNITIES

Montane forests: mist cloud forest, dry montane forest, rain forest  
Sacred cultural sites

### SPECIES ASSEMBLAGES

Predators: lion, leopard, cheetah, striped hyena  
Avifauna: raptors (eagles, hawks), flamingo, cattle egret  
Declining ungulates: kudu, giraffe, gerenuk, eland

### SPECIES

Elephant  
African hunting dog  
Declining tree species: juniper, ebony  
Black rhino





Tanzania's Tarangire and Lake Manyara National Parks form the core conservation areas of this large and varied landscape. At approximately 15,000 square miles, this Heartland covers 10 times the combined area of the two national parks in order to embrace the migratory routes of elephants and other large mammals.

## *the* Maasai Steppe Heartland



## TANZANIA LAND CONSERVATION TRUST

The Maasai Steppe Heartland is a patchwork of protected areas, plus private and community lands and businesses. To help wildlife thrive and people prosper, AWF is working with Tanzania National Parks (TANAPA), Maasai communities and other individuals and businesses to manage this diverse area as a single, coordinated unit.

This year brought a major victory for conservation: establishment of the Tanzania Land Conservation Trust (TLCT) by AWF and partners. Because of Tanzania's complex land-tenure laws, official registration of the trust is considered key to conservation efforts. The first institution of its kind in Africa, the trust is expected to become a regional model.

AWF encouraged that the TLCT be designed to secure a key section of the wildlife corridor between Tarangire and Lake Manyara National Parks. The next step is to obtain title to the Manyara Ranch—a large, government-owned tract within the Tarangire-Manyara corridor. AWF Heartlands staff are investigating possible use of part of this land as a rhinoceros

sanctuary—increasing the number of rhinos in northern Tanzania and creating a new visitor attraction.

AWF assists communities in the wildlife corridor with land-use planning and zoning, and developing wildlife-related enterprises. AWF also is identifying ecotourism companies to form partnerships with communities for appropriate development on Manyara Ranch.

## STRENGTHENING NATIONAL PARKS

AWF presented road-grading and maintenance equipment worth more than \$600,000 to TANAPA as part of an agreement between the U.S. Agency for International Development (USAID), AWF, TANAPA and other partners. New roads and other improvements are expected to help boost tourism and opportunities for community enterprises.

## CONSERVATION TARGETS

### SYSTEMS

Baobab acacia savanna mosaic  
Water systems—rivers, catchment forests, Lake Manyara, Lake Burungi, swamps  
Migration corridors and dispersal areas

### SPECIES

Locally endangered ungulates (oryx, kudu, gerenuk)  
Large predators (lion, leopard, cheetah, wild dog)  
Elephants



Located just north of the equator in the rain-shadow of Mt. Kenya, the Samburu Heartland includes Mt. Kenya and the Laikipia plateau. The Heartland also encompasses parts of Mt. Kenya and Aberdare National Parks, Samburu National Game Reserve, plus extensive ranch and communal lands. This is one of the few areas in Kenya where wildlife numbers outside parks are increasing. The Heartland supports an incredible collection of wildlife that includes Kenya's second-largest population of elephants; predators (lions, cheetahs, hyenas, wild dogs); an interesting suite of northern savanna specialist species like the reticulated giraffe, somali ostrich, oryx and gerenuk; and endangered species, such as Grevy's zebra and black rhino.

## *the* Samburu Heartland





## LARGE-SCALE CONSERVATION

When AWF's first Heartland Conservation Planning meeting assembled representatives of communities in these two districts to exchange ideas about large-scale conservation, the meeting produced a consensus to focus on issues including the elephant migration corridor from Laikipia to Samburu; the ecosystem and watersheds of the two major rivers; the acacia woodland; and species endemic to these regions, for example, the reticulated giraffe and Grevy's zebra.

Given diverse interests, AWF moved forward carefully in selecting and deploying a team to serve this Heartland. AWF's senior community conservation officer, Peter Lembuya, has been actively working with the rural county councils and is supported by one AWF consultant and two AWF specialists based in the region. Hassan Sachedina will continue to reside in Laikipia and function as an adviser to Laikipia Wildlife Forum. Fiesta Warinwa is based in the Samburu Heartland as landscape conservation adviser, and Mwangeci Mwai is an AWF enterprise officer.

## WORKING WITH PARTNERS

In September 2000, staff from the Heartlands and Conservation Service Center programs were assigned to Samburu from their Nairobi base. Two months later, AWF signed partner agreements with district governments of Laikipia and Samburu, outlining the new collaboration in conservation and enterprise work.

## SAMBURU NATIONAL GAME RESERVE

On the immediate horizon, AWF, the Kenya Wildlife Service (KWS), community members and other partners will cooperate to improve the management and infrastructure of the Samburu National Game Reserve. The reserve, which contains relatively rare species, lies along an important wildlife corridor—indicating the importance of neighboring group ranches to manage this land for the benefit of both wildlife and people. AWF will provide technical assistance to a variety of nature-based business ventures.

## CONSERVATION TARGETS

### SYSTEMS

Acacia-grassland savanna mosaic  
Ewaso Nyiro River and watershed  
Elephant migration corridors

### COMMUNITIES

Intact wet montane forest  
Dry montane (cedar) forest  
Loroki plateau grassland

### SPECIES ASSEMBLAGES

Northern specialist species  
(reticulated giraffe, somali ostrich,  
oryx, gerenuk)  
Free-ranging large predators  
(lion, hyena, leopard)  
Semi-endemic avifauna

### SPECIES

African wild dog  
Grevy's zebra (endangered)  
Black rhino (endangered)



In this transfrontier region of Uganda, Rwanda and the Democratic Republic of Congo (DRC), the volcanic highlands of the Virungas and Uganda's Bwindi Impenetrable National Park shelter the last 650 mountain gorillas in the world. AWF aims to protect the endangered mountain gorillas and the other rare animals and plants in these tropical forests of the Virunga-Bwindi mountains.

## *the* Virunga Heartland

## PROTECTING GORILLAS, AIDING TOURISM

With the passage of time since Rwanda's war and genocide and the 1999 tourist killings in Uganda's Bwindi Impenetrable National Park, tourism is on the rebound.

The tourist industry is crucial for conservation in both countries, because visitor dollars finance protected areas. As a member of the International Gorilla Conservation Program (IGCP), AWF has been involved for two decades in Bwindi and the Virungas, which also include parts of the DRC. IGCP is a collaborative effort by conservation organizations including AWF, Flora and Fauna International and the World Wildlife Fund.



IGCP's focus has been broadening from species conservation to a holistic approach, including transboundary ecological monitoring and community development efforts that enhance conservation work and encourage regional collaboration. In spite of civil wars and political instability, IGCP has greatly enhanced conservation of the last 650 mountain gorillas in the Virunga mountains and Bwindi Impenetrable National Park. It has become a model for international cooperation as wardens and rangers from countries in conflict work together so closely that they become friends as well as respected colleagues.

IGCP facilitates regular regional collaborations, such as joint border patrols by Rwandan and Congolese rangers. And the Congolese sent rangers to teach Ugandan colleagues how to herd straying mountain gorillas back into the park.

## HABITAT PROTECTION

In February 2000, the Government of Rwanda considered resettling up to 500 displaced families inside Volcano National Park in an area rich with bamboo, an important gorilla food. Representatives from IGCP and other conservation organizations discussed with government officials how this action would harm biodiversity, the mountain gorillas and tourism. This resettlement strategy was restricted to a more appropriate one. In November the president of Rwanda visited the gorillas and called on IGCP to strengthen its conservation activities.

## CONSERVATION TARGETS

### SYSTEMS

Medium/high-altitude forest gradients (include alpine and subalpine zones)  
Volcanic successional gradient  
Rivers, wetlands, lakes, springs and small water courses

### COMMUNITIES

Papyrus swamps  
Bamboo forest

### SPECIES ASSEMBLAGES

Endemic avifauna  
Forest elephants and large mammals and herbivores (forest buffalo, duiker, bush pig, giant forest-hog)  
Amphibians, reptiles, invertebrates

### SPECIES

Mountain gorilla  
Chimpanzee  
Golden monkey





The Zambezi Heartland is a three-country, transboundary landscape that includes a range of extremely biodiverse landholdings along the middle stretch of the Zambezi River. The area incorporates some of the most outstanding terrestrial and riverine wildlife viewing and scenic landscapes in southern Africa. Extended riverine habitat hosts large elephant herds, river fauna (hippopotami and crocodile), predators, a diversity of antelope and, until very recently, black rhino. It is possible that the endangered black rhino can be relocated into its natural environment in this Heartland. This is an important area of transboundary natural resources management, as well as a prime center for community-based natural resource management projects.

## *the* Zambezi Heartland



S. DOWNEY



## PRODUCTIVE PARTNERSHIPS

The Zambezi River unites this Heartland, which runs along the borders of Zimbabwe, Zambia and Mozambique. AWF has hosted two highly successful Conservation Planning workshops in the Zambezi Heartland to identify priorities for protection, isolate key threats, establish scientific baseline data and develop strong protection strategies.

AWF was warmly welcomed to the area by a broad range of partners. The first workshop produced a mandate for AWF to take the lead in planning and facilitating regional, transboundary conservation activities.

In Zambezi, water and wetlands are among the targets for action, as are native fishes, elephant corridors, rare antelopes and sacred cultural sites. Helping communities fight poaching is on the agenda; so is working with dam engineers to keep water levels livable for wildlife. Stakeholders are also interested in harmonizing national wildlife policies: Today, elephants protected in one country may be shot after crossing a river into another country.

## CREATING A SHARED VISION

AWF recently hired Henry Mwima as Heartland coordinator. His previous post was interim chief executive of the Zambia Wildlife Authority (ZAWA). He is completing his doctorate in the ecology of southern Africa with the University of Osaka, Japan. His first challenge as Heartland coordinator was to formalize AWF's relationship with the Government of Zambia to prepare the way for collaborative work in the Heartland (an agreement was signed in early 2001).

## CONSERVATION TARGETS

### SYSTEMS

Zambezi River, tributaries, watershed  
Acacia floodplain  
Woodland gradient  
Elephant migration corridors

### COMMUNITIES

Wetlands—springs, oxbow lakes, vleis salt pans  
Sacred cultural sites

### SPECIES ASSEMBLAGES

Declining ungulates  
(sable, roan, eland, nyala)  
Impact grazers  
(hippo, elephant, buffalo, impala)  
Native fishes (tiger, bream)  
Large mammal predators  
(wild dog, cheetah, lion)

### SPECIES

Black rhino (not present, but targeted because reintroduction is possible)  
Elephant  
Crocodile

## *the* Conservation Service Centers

Individuals, community representatives and tourism-related businesses are drawn to these strategically located centers by the presence of a team of young African professionals with skills ranging from community mobilization to land-use planning to ecology to law. Their goal is to protect the large percentage of Africa's wildlife that lives outside parks and reserves. And they do that by helping establish management plans and business enterprises on these private lands that will promote wildlife conservation—and generate economic benefits for the landowners.





## FOSTERING ECOTOURISM DEALS—AND COMMUNITY PROSPERITY

During the last year, AWF doubled its number of Conservation Service Centers (CSCs). The two original CSCs are in Nairobi and Arusha. In 2000, a third center opened in Victoria Falls, Zimbabwe, and a fourth in White River, South Africa.

AWF hired Isidore Gwashure, formerly a top executive in southern Africa's ecotourism industry, to direct the CSC program. Now based at AWF's Office of African Operations in Nairobi, he has concluded agreements with two major southern African tourism companies and is negotiating additional contracts.

Under these agreements, AWF will help find sites, primarily in Heartlands, held by communities interested in developing their tourism potential. AWF then will help negotiate fair, conservation-friendly and commercially viable deals between communities and ecotourism corporations, so that local people can benefit from their natural resources.

### KENYA: NAIROBI SERVICE CENTER

The most fully staffed CSC, the Nairobi center is in full gear, creating sustainable businesses with communities, primarily in the African Heartlands:

**Koiya Group Ranch, Samburu Heartland, Kenya.** In a dry area damaged by overgrazing of cattle, the Nairobi CSC is helping a Maasai community diversify its cattle-based economy into one that includes wildlife and a range of successful, environmentally friendly enterprises. The CSC staff are brokering an agreement between Koiya and the Wilderness Guardian Company (WGC), which runs the adjacent Loisaba Lodge and Ranch. The major community enterprise will be a sophisticated treehouse for visitors,

called the StarBed. Guests at Loisaba Lodge can opt for a night under the stars at the community facility.

The CSC also is helping the community develop spin-off enterprises involving beadwork, honey-making and handcrafted furniture.

**Greater Amboseli, Kilimanjaro Heartland.** Unregulated growth of Maasai tourist sites, or "cultural bomas," has led to huge, inauthentic centers sited unsafely in wildlife corridors. The CSC staff organized a study tour for leaders of five Amboseli bomas and other participants to a well-run cultural boma in Maasai Mara. There, they learned from peers how to successfully plan and manage the conservation, business and show-business aspects of a cultural-tourism venture.

The Nairobi CSC also helped create the new Amboseli Cultural Centers Association, a community organization to help regulate the number, size, location and quality of cultural bomas.

**Taita and Taveta, Southeastern Kenya.** The Taita and Rukinga Ranches lie in the wildlife corridor between Tsavo West and Tsavo East National Parks. The area is under threat from poaching, charcoal burning and uncontrolled settlements.

The Nairobi CSC recently signed agreements with two companies—Savannah Camps and Lodges, and Wildlife Works—to develop enterprises with local communities. With better livelihoods based on wildlife, the communities are expected to safeguard the corridor for animals.

### SOUTH AFRICA: WHITE RIVER SERVICE CENTER

The newest CSC is setting up shop in White River, near the entrance to Kruger National Park and close to protected areas and communities where AWF staff may be working, in



(From left) AWF Vice President for African Operations Patrick J. Bergin, Heartlands Director Helen Gichohi and Director of Conservation Service Centers Isidore M. Gwashure.

both South Africa and Mozambique. The White River CSC is under the direction of Liz Chadri, former head of AWF's training program.

In November, the governments of Zimbabwe, South Africa and Mozambique signed an agreement to bring three national parks together into a huge, transborder protected area called GKG—Gaza-Kruger-Gonarezhou. The CSC is beginning to help local communities explore options for conservation and economic development around this transfrontier conservation area.

The Makoleke community, expelled when their land became part of the national park, recently won a legal suit to reclaim some Kruger territory. AWF is helping the community analyze its options, including the potential to earn tourist income from the newly acquired acreage through partnership with a major tourism operator.

## TANZANIA: ARUSHA SERVICE CENTER

As the Arusha CSC becomes more widely recognized, it is attracting highly qualified associates. Expert legal analysis and advice are crucial to the CSCs' work with communities on land tenure, zoning and other complex issues that are still in flux in East African law. This year AWF recruited a leading Tanzanian lawyer to join the Arusha CSC. Salome Makange holds an LL.B. from the University of Dar es Salaam and an LL.M. from the University of London.

A top-flight monitoring and evaluation program will keep the Arusha CSC—and all of AWF—on the leading edge of conservation work. Abubaker Wandera, an expert in monitoring and evaluation, will join the Arusha CSC in 2001. Wandera has worked with the International Gorilla Conservation Program and

is a graduate of Makere University, Uganda, and the University of Jakarta, Indonesia. Under his guidance, a monitoring and evaluation program will confirm which efforts are most effective and, where necessary, will suggest improvements in projects or approaches.

Arusha CSC staff members have been working to obtain legal title to the Manyara Ranch, which is currently owned by the government. In the meantime, AWF staff are researching the feasibility of creating a rhinoceros sanctuary on part of that tract.

## ZIMBABWE: VICTORIA FALLS SERVICE CENTER

AWF positioned the Victoria Falls CSC office in a highly visible area near the famous falls on the north bank of the Zambezi River, near the city of Livingstone, in order to capitalize on the large number of pedestrian tourists. Office staff see visitors from all over the world and educate them about AWF's conservation work.

Staff are reviewing requests from local communities and regional tour operators for assistance with conservation and business development. The Victoria Falls CSC is intended to serve the five countries that meet at that point—including, eventually, Angola.

In 2000, AWF hired Nesbert Samu to manage the Victoria Falls CSC. He previously worked on a program supporting CAMPFIRE—a major community-conservation effort in Zimbabwe. Also, David Sumba works out of this CSC as the monitoring and evaluation officer.





## *Innovations*

Throughout its history, AWF has initiated or contributed to scores of model conservation programs—large and small—that have yielded new knowledge about wildlife and effective ways to assure its survival.



## TARANGIRE ELEPHANT PROJECT

Researchers with the AWF-supported Tarangire Elephant Project continue to map the movements of the Tarangire National Park elephants in relation to people and water. In 2000, the elephant population kept growing, with more than 40 births in the first six months. Adults and infants both weathered the drought reasonably well, thanks to an abundant food supply—a legacy of the wet El Niño years.

The Tarangire researchers, led by husband/wife team Charles and Laura Foley, are part of a group of scientists that recently developed a way to test DNA taken from ivory—no matter its age or condition. Such tests may one day enable conservationists to pinpoint the origin of any traded or poached ivory. The team also has devised a method for retrieving and testing DNA from elephant dung—a process that will help establish paternity and family patterns among elephants.

## LAIKIPIA PREDATOR PROJECT

Laikipia is the only region in Kenya where wildlife is actually increasing outside protected areas. Instead of fencing their property and poisoning predators, most commercial ranchers in Laikipia and some traditional pastoralists welcome wildlife. Because residents of Laikipia have expressed an interest in maintaining and learning about their predator populations, the district is an ideal place to study carnivores, how and why they kill livestock in the midst of natural prey and what people can do to reduce losses.

In November, an AWF-supported scholar from the Laikipia Predators Project made national news. Based at Mpala Research Center, Mordecai Ogada has investigated new ways for ranchers

to protect their livestock from predators. The simple changes in livestock enclosures he suggests could dramatically cut the number of livestock lost to predators throughout East and Southern Africa—similarly reducing the number of “problem” lions, hyenas, cheetahs and leopards that are shot in revenge.

## DESERT ELEPHANT STUDY

Approximately 366 elephants in Cunene Province, Namibia, are the subject of a desert elephant study. Little is known about this small, elusive population—the last remnant of its type in Africa. The study is designed to gather more information about the elephants, including their survival strategies and their role in this desert ecosystem; to identify measures for protecting the elephants; and to develop techniques for resolving human-elephant conflicts over land use. The last comprehensive study of the desert elephants was completed in the 1970s; since then, elephant-human competition for food and water has intensified.

## RHINO CONSERVATION

A familiar sight in the bush early in the 20th century, the black rhinoceros was poached nearly to extinction during the 1970s and 1980s. In Kenya, the population fell from about 20,000 in 1970 to an estimated 380 rhinos in 1987.

AWF has been at the forefront of rhino conservation since the mid-1980s. An active member of the Kenya National Rhino Management Committee, AWF works closely with the Kenya Wildlife Service (KWS) to support rhino protection.

Because rhino horns are still in high demand internationally, rhinos require intensive protection. In the last

year, AWF helped KWS continue to upgrade one of the most important rhino protection areas in Africa: the Ngulia Rhino Sanctuary in Tsavo West National Park. From three rhinos on a one-third square mile plot, Ngulia has grown to 70 times its original size and now hosts 50 rhinos in its fenced sanctuary. When the numbers have grown adequately, the fence will come down.

This year's annual survey recorded four new calves. The population is growing at 5 to 8 percent per year, and no rhino has been lost to poachers in the sanctuary's history. The "free-release" site in Tsavo East is fenceless but heavily patrolled. Its population also is growing.

AWF's vision is that the two Tsavo National Park populations, plus the group in the nearby Chyulu Hills, someday will roam freely throughout the entire Tsavo ecosystem, including the private lands bordering the parks.

## THE 2000–2001 CHARLOTTE FELLOWS

The Charlotte Conservation Fellowship Program has grown out of AWF's longstanding commitment to training African people to manage the continent's natural resources. The program was founded in 1996 in memory of Charlotte Kidder Ramsay, an AWF supporter who strongly endorsed AWF efforts to encourage young African professionals to work in conservation. The following are the 2000–2001 Fellows:

**Zealelem Tefera Ashenafi**, an Ethiopian national, is working on a Zoological Society of London project that examines traditional resource management in Ethiopia. He is undertaking a doctorate in biodiversity management at the University of Kent, in the United Kingdom. His academic work

is the foundation for a program to ensure the long-term viability of Ethiopia's endemic species.

**Madzou Yves Constant**, of Congo-Brazzaville, will study for a master's degree in forestry at the University of Engref, Montpellier, France. He will pursue research in tropical forests, elephant hunting and ivory trade. Constant is an assistant research officer for the Wildlife Conservation Society.

**Gladys Rhoda Walubuna Kalema**, of Uganda, the first veterinary officer for the Uganda Wildlife Authority, is pursuing a master's in wildlife zoological medicine at the University of North Carolina. Her proposed field of study is tuberculosis as it relates to humans, wildlife and domestic animals; she will focus on mountain gorillas and other endangered species.

**Paul Kaiyai Leringato**, a Kenyan, is project manager for the Namunyak Wildlife Conservation Trust, north of Laikipia. He will study for a master's in tourism and conservation at the University of Kent. His research project focuses on links between conservation, the economic use of resources and identification of potential conflicts.

**Tiago Felix Lidimba**, of Mozambique, is a technical adviser to Provincial Service of Forest and Wildlife at Tete, working with communities and involving them in wildlife management. He will undertake a master's in wildlife management and control at the University of Reading. His research project focuses on elephant/human conflict.

**John Festus Obiri**, a Kenyan, has worked with forestry research organizations and projects in Kenya. He recently completed a master's program in environment and development at the University of Natal, South Africa. For his thesis, he is examining management of indigenous forests in South Africa and Kenya.



## FIELD OPERATIONS

As an organization working on two continents, the African Wildlife Foundation maintains offices and conducts field operations in numerous countries. In Kenya, Zimbabwe and Uganda, for example, AWF's professional technical and support team works to assure the success and efficiency of its field projects. AWF makes sure that project personnel have vehicles to survey elephants, radio-tracking equipment to monitor rhinos and appropriate gear for protecting mountain gorillas in rain forests. The professional staff also develops new policies in wildlife management. Our field offices provide technical assistance to African partner organizations and support creative conservation endeavors throughout Africa, developing new programs and resources across the continent.



## POLICY AND CONSERVATION STRATEGY

Policy decisions in Washington, D.C., can affect conservation on the ground in Africa. The program staff in Washington stays informed and often takes the lead in negotiating partnerships with other nongovernmental organizations and government and international agencies. For example, in 2000, AWF was a supporting member of the Bushmeat Crisis Task Force, a coalition of 30 conservation groups that successfully lobbied the U.S. Congress to pass the Great Ape Conservation Act.

## MEMBERSHIP

AWF provides members with printed materials about actions they may take to support conservation in Africa. AWF's newsletter, *African Wildlife News*, includes articles on wildlife,

conservation activities and AWF projects. Regular mailings offer another means of updating and educating members about conservation in Africa and AWF activities and policies.

## COMMUNICATIONS

The communications and marketing department oversees activities ranging from media relations to promotional events such as lecture tours. The department produces *Wildlife News* and maintains the AWF Web site, both major means of outreach and education. The AWF site was redesigned in 2000 to include Heartlands updates, *African Wildlife News* headlines and highlights, news updates from Africa, animal facts, wildlife sounds, a computer wallpaper gallery and new photos weekly. The site also features animal profiles based on AWF's safari guidebook "Wild Lives" and links to numerous related Web sites.

# our Deepest Appreciation...



*A guide at the Olonana Cultural Boma in Maasai Mara, Kenya, shows visitors a mud model of the village. The bomas are living homesteads where paying guests can observe life in a Maasai community.*

to everyone who supported AWF during the period between July 1, 1999, and December 31, 2000. Thanks to your generosity, AWF is able to strengthen and extend its efforts to protect African wildlife and their habitats. While space does not allow us to list all donors, please know we are grateful to each and every friend of AWF.

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The Baobab Society honors those individuals who support the African Wildlife Foundation with annual gifts of \$1,000 to \$9,999.

The baobab tree, a source of moisture, food and shelter to the inhabitants of Africa's arid plains, is an apt symbol for those individuals who sustain AWF's conservation efforts.

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The African Wildlife Foundation is pleased to honor members of our planned giving club—the Kilimanjaro Society. We have chosen majestic Mount Kilimanjaro as a symbol of the eternal splendor of wild Africa. The highest peak on the continent, it keeps enduring watch over Africa's natural treasures. The Kilimanjaro Society comprises a group of extraordinary AWF supporters who have included our organization in their wills or through other estate or financial plans. Their bequests and planned gifts ultimately will provide for AWF's vital program work to protect African wildlife and their habitats. Future generations of elephants, mountain gorillas, lions, rhinos and other precious creatures will become a living legacy of these supporters' far-sighted generosity. We warmly thank and acknowledge all of you:

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 Matthew & Ann Weir  
 Linda M. White  
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 Fauna and Flora International  
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 United States Agency for International Development  
 University of Manchester, Institute of Development and Policy Management  
 World Wide Fund for Nature

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STEVE BEIN is an internationally recognized, native Californian photo artist. In his extensive travels, he captures not only the natural beauty of the terrain, but also the unique character of its inhabitants, plant and animal life. His work has been displayed in numerous galleries, museums and magazines. He also specializes in 360 degree panoramic photography.  
**Steve Bein, photography**  
 310-838-2346 • drbein@aol.com



# Ways to Give

There are many ways to contribute to the African Wildlife Foundation, and all of them are greatly appreciated. Your gift—however you choose to make it—makes a lasting statement about your commitment to saving Africa's wildlife, their habitats and the people who depend upon them.

## GIFTS OF CASH OR CREDIT CARD

The easiest way to contribute to AWF's ongoing work is through cash or credit card. You can write a check, or make a contribution by VISA, MasterCard, Discover or American Express. To donate by credit card, call Tim Schenken at 202-939-3343.

## HONORING A FRIEND OR FAMILY MEMBER

A thoughtful gift is a contribution to AWF in honor or memory of a family member, friend or colleague. Just let us know the name of each person you are honoring, and the names and addresses of persons to whom you would like us to send a special card notifying them of your gift. Call Tim Schenken at 202-939-3343 for more information.

## GIFTS OF APPRECIATED SECURITIES

Your gift of appreciated securities will enable you to make a valuable contribution to AWF and enjoy significant savings at the same time. You receive an income-tax charitable deduction for the full fair market value of the securities and avoid all or part of your capital gains tax. Securities held by your broker may be transferred electronically to our account. Call Mary Elizabeth

Simpson, major gifts officer, at 202-939-3341 for information on how to make the transfer.

## GIVING AT YOUR WORKPLACE

AWF is a member of Earth Share—the federation of leading environmental and conservation organizations. Earth Share manages workplace giving campaigns for its national environmental charities, just as the United Way raises funds for health and human service charities. AWF's Earth Share number is 919. For more information on how your employer or business can establish a workplace giving campaign or expand one to include Earth Share, call Amy Hauser at 202-939-3328.

If your workplace participates in the Combined Federal Campaign (CFC), you can contribute to AWF through payroll deductions. Our CFC number is 919. In addition, many employers will match your gift, enabling you to double or even triple your contribution. Ask your employer for a matching gift application form, and send it with your contribution.

## BEQUESTS AND PLANNED GIFTS

AWF offers numerous opportunities for supporters to provide for the future of Africa's wildlife and meet personal estate



and financial goals at the same time. The most popular options are bequests and life income gifts such as charitable remainder trusts and charitable gift annuities.

*Bequests* are easy to arrange, can save estate taxes, and provide for AWF's vital program work in perpetuity. Consider naming AWF as a beneficiary in your will, trust, life insurance policy or retirement plan. Future generations of elephants, mountain gorillas, lions, rhinos and other precious creatures will become a living legacy of your farsighted generosity.

If you wish to make a bequest to AWF, we suggest the following language:

*I hereby give \_\_\_\_\_ (specific cash amount, securities, percentage, or residuary share) to the African Wildlife Foundation, a charitable corporation incorporated in the District of Columbia and presently having offices at 1400 16th Street, N.W., Washington, D.C. 20036.*

*Life Income Gifts* such as Charitable Gift Annuities and Charitable Remainder Trusts offer many opportunities for you to make a gift to AWF, receive fixed or variable payments and often realize significant tax benefits. Funded with cash, appreciated securities or real estate, they can be used to plan for retirement, care for elderly relatives or cover educational expenses.

We encourage you to explore the opportunities and benefits of planned charitable gifts with your financial advisor. If you and/or your financial advisor have any questions or would like more information about AWF's planned giving program, please call, write or e-mail Irene Szturo, Gift Planning Officer, African Wildlife Foundation, 1400 16th St., N.W., Suite 120, Washington, D.C. 20036. Phone: (202) 939-3327, (toll-free) 1-888-494-5354. E-mail: [iszturo@awf.org](mailto:iszturo@awf.org)

By naming AWF in your will or through your estate or other financial plans, you will be invited to join our Kilimanjaro Society. If you already qualify as a member and wish to join, please contact us.

*The African Wildlife Foundation is a nonprofit 501(c)(3) tax-exempt corporation. AWF's IRS tax ID number is 52-0781390. All contributions to the Foundation are tax-deductible to the extent allowed by law.*



"Through following AWF's work in Africa with mountain gorillas and other endangered species and hearing of its respected reputation in the eyes of knowledgeable experts, I have included AWF in my living trust plan. Though there are innumerable charitable causes that one can support, I find the protection of wildlife ranks among the most worthy. And I believe that the protection of Africa's wildlife through intelligent, thoughtful administration of land preservation, indigenous people's interests and anti-poaching measures is a cause anyone should be proud to further."

*Kilimanjaro Society member Frank J. Rus, Jr., Naperville, Ill.*

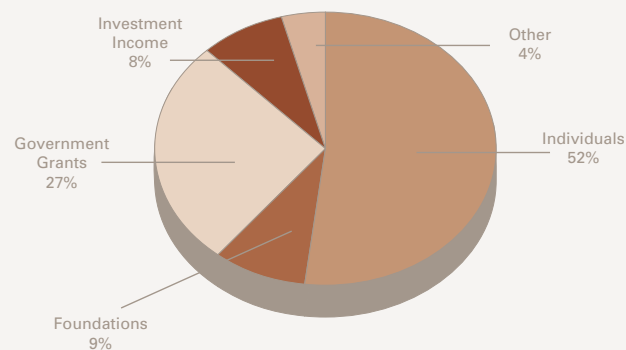
# STATEMENT OF ACTIVITIES FOR THE YEAR ENDING JUNE 30, 2000

|   | UNRESTRICTED          |                                      |                                      |                                      |                   |                    |
|---|-----------------------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------|--------------------|
|   | FY 2000<br>OPERATIONS | FY 2000 BOARD-<br>DESIGNATED<br>FUND | FY 2000<br>TEMPORARILY<br>RESTRICTED | FY 2000<br>PERMANENTLY<br>RESTRICTED | FY 2000<br>TOTAL  | FY 1999<br>TOTAL   |
| <b>REVENUE</b>  |                       |                                      |                                      |                                      |                   |                    |
| Contributions and grants  | \$ 2,430,639          |                                      | \$3,133,264                          |                                      | \$5,563,903       | \$7,826,678        |
| In-kind contributions   | 442,290               |                                      |                                      |                                      | 442,290           |                    |
| Dividends and interest  | 84,144                | 145,481                              |                                      | 2,893                                | 232,518           | 225,779            |
| Net gains (losses) on investments:  |                       |                                      |                                      |                                      |                   |                    |
| Realized  | (39,279)              | 661,687                              |                                      | 13,171                               | 635,579           | (77,015)           |
| Unrealized  | 6,328                 | (202,532)                            |                                      | (4,028)                              | (200,232)         | 261,377            |
| Bequest income  |                       | 1,415,118                            |                                      |                                      | 1,415,118         |                    |
| Other income  | 151,269               |                                      | 43,544                               |                                      | 194,813           | 37,351             |
| Net assets released from restrictions: satisfaction of donor restrictions | 4,372,173             |                                      | (4,372,173)                          |                                      |                   |                    |
| <b>Total revenue</b>  | <b>7,447,564</b>      | <b>2,019,754</b>                     | <b>(1,195,365)</b>                   | <b>12,036</b>                        | <b>8,283,989</b>  | <b>8,274,170</b>   |
| <b>EXPENSES</b>   |                       |                                      |                                      |                                      |                   |                    |
| Programs  | 5,701,100             | 94,486                               |                                      |                                      | 5,795,586         | 4,468,833          |
| Supporting services:  |                       |                                      |                                      |                                      |                   |                    |
| Administrative  | 755,055               | 32,838                               |                                      |                                      | 787,893           | 690,610            |
| Fundraising   | 978,426               | 160,000                              |                                      |                                      | 1,138,426         | 1,105,815          |
| <b>Total supporting services</b>  | <b>1,733,481</b>      | <b>192,838</b>                       |                                      |                                      | <b>1,926,319</b>  | <b>1,796,425</b>   |
| <b>Total expenses</b>   | <b>7,434,581</b>      | <b>287,324</b>                       |                                      |                                      | <b>7,721,905</b>  | <b>6,265,258</b>   |
| <b>Change in net assets</b>   | <b>\$ 12,983</b>      | <b>\$ 1,732,430</b>                  | <b>\$(1,195,365)</b>                 | <b>\$ 12,036</b>                     | <b>\$ 562,084</b> | <b>\$2,008,912</b> |

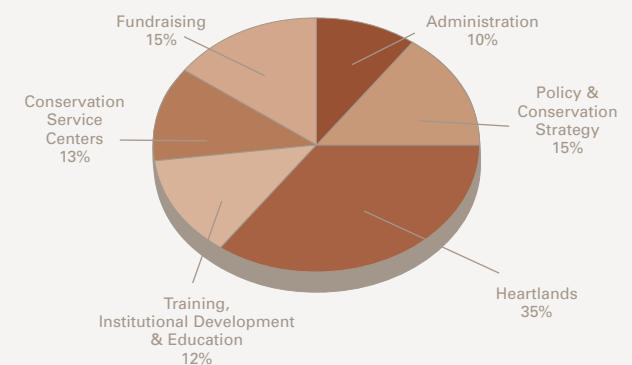
# STATEMENT OF FINANCIAL POSITION AS OF JUNE 30, 2000

|   | 2000                | 1999                |
|---|---------------------|---------------------|
| <b>ASSETS</b>                           |                     |                     |
| Cash and cash equivalents               | \$ 1,241,844        | \$ 2,041,410        |
| Investments                             | 5,337,920           | 4,327,263           |
| Accrued interest                        | 9,923               | 28,567              |
| Accounts receivable                     | 260,869             | 89,723              |
| Beneficial interest in perpetual trust  | 41,568              |                     |
| Government grants receivable            | 3,148,409           | 4,401,593           |
| Pledges and bequests receivable         | 1,098,226           | 319,796             |
| Prepaid expenses                        | 14,776              | 27,377              |
| Net property and equipment              | 162,095             | 180,466             |
| <b>Total assets</b>                     | <b>\$11,315,630</b> | <b>\$11,416,195</b> |
| <b>LIABILITIES</b>                      |                     |                     |
| Accounts payable and accrued expenses   | \$ 221,104          | \$ 916,317          |
| Refundable advances                     |                     | 9,725               |
| Annuities payable                       | 42,289              |                     |
| <b>Total liabilities</b>                | <b>263,393</b>      | <b>926,042</b>      |
| <b>NET ASSETS</b>                       |                     |                     |
| Unrestricted                            | 1,135,849           | 1,122,866           |
| Board designated                        | 5,962,750           | 4,230,320           |
| <b>Total unrestricted net assets</b>    | <b>7,098,599</b>    | <b>5,353,186</b>    |
| Temporarily restricted                  | 3,857,637           | 5,053,002           |
| Permanently restricted                  | 96,001              | 83,965              |
| <b>Total net assets</b>                 | <b>11,052,237</b>   | <b>10,490,153</b>   |
| <b>Total liabilities and net assets</b> | <b>\$11,315,630</b> | <b>\$11,416,195</b> |

## TOTAL REVENUES: \$8,283,989



## TOTAL EXPENSES: \$7,721,905



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Brenda Payne, Executive Assistant

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CONSERVING WILDLIFE. RESPECTING ALL LIFE.



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